

VANCOUVER ACUTE (9 projects)

- **Dr. Aneesh Vaghadia (Hospitalist):** Reduce the duration of unnecessary urinary catheterization on hospitalist units by May 2027.
- **Dr. Esaba Kashem (Palliative Medicine):** By March 2027, we aim to have 70% of patients admitted to Vancouver General Hospital (VGH) Palliative Care Unit (PCU) to have standardized symptoms screening documentation on CST Cerner.
- **Dr. Jason Zou (Medicine, Infectious Diseases):** Decrease IV antibiotic use for eligible orthopedic hardware-associated osteomyelitis patients by 30%.
- **Dr. Ka Wai Cheung (Emergency Medicine):** Increase physician engagement with Medical Staff Associations from approximately 42% to 60%.
- **Dr. Kristen Kidson (Critical Care Medicine)** Implement a standardize extended beta-lactam infusion process such that 80% of eligible ICU patients receive therapy within 24 hours of ICU admission.
- **Dr. Kristy (Hao) Wang (Medicine):** To maximize the VGH HaH daily census, which is currently at a monthly average of 70-80%, to > 90% daily capacity by May 2027.
- **Dr. Gurmeet Kaur Sohi (Geriatric Medicine):** Increase Geriatric Medicine involvement for frail trauma patients by 50% and improve delirium identification and management.
- **Dr. Tej Khalsa (Medicine):** Reduce wait time for patients referred to the Mind Body Medicine Clinic from up to 9 months to less than 2 months.
- **Dr. Tyler Smith (Pathology & Laboratory Medicine):** Reduce monthly ROTEM utilization in VGH ICY by 35% within 12 months.

RICHMOND (1 project)

- **Dr. Sarah Monahan (Obstetrics & Gynecology):** Reduce the Caesarean section rate for NTSV patients at Richmond Birth Centre to 30%.

COASTAL (1 project)

- **Dr. Mireille Potentier (Internal Medicine):** By March 2027, we aim to have 80% eligible surgical patients referred to the Lions Gate Hospital Perioperative Internal Medicine Clinic pre-operatively.

VANCOUVER COMMUNITY (2 projects)

- **Dr. Brent Jaster (General Practice/Family Medicine):** Reduce medication and packaging waste by 50% or more for standing-order medication in supported housing settings.
- **Dr. Kathleen Bird (Addiction Medicine):** By February 2027, we aim to increase the percentage of all withdrawal management client completing their withdrawal management plan at Vancouver Detox Center (VDC) by 10% from baseline.

PROVIDENCE (5 projects)

- **Dr. Ameen Amanian (Surgery):** Reduce the median wait time from referral to ultrasound – guided FNA biopsy for thyroid nodules from 6-9 months to less than 2 months.
- **Dr. Danille Murray (Neurology):** Improve ICU EEG access by reducing EEF completion time to less than 4 business hours and reduce unnecessary sedated EEG by 50%.
- **Dr. Jieun Newman-Bremang (Surgery):** Improve the rate of level 2 oncoplastic surgery from approximately 5% to 20% by March 2027.
- **Dr. Kristine Chapman (Neurology/Department of Medicine):** Improve provider understanding and diagnosis of Functional Neurological Disorder (FND) to greater than 7/10 confidence.
- **Dr. Sarah Ickowicz (Medicine):** Increase the monthly rate of community referrals for patients with substance use admitted to MSJ hospital by 30%.

NON-HEALTH AUTHORITY (3 projects)

- **Dr. Christie Newton (General Practice/Family Medicine):** All patients at the Gateway Team Based Care Teaching Clinic will be seen within 24 hours of calling for an appointment by March 31, 2027
- **Dr. Lloyd Purdy (General Practice/Family Medicine):** Reduce no-show and lost-to-care rates by 50% by April 2027.
- **Dr. Rui Qi Dou (General Practice/Family Medicine):** Improve preventive care completion rates by achieving a 20% relative improvement in screen completion.

**Last update: Jul 2026, project titles to be confirmed & subject to change*